

# Economic Development and the Credit Rating Process



May 24, 2023

#### **Presentation Objective**



To provide insight into the important role Economic Development plays in the credit rating process, and how those credit ratings can be used to help attract future development.



#### What is a Credit Rating?



A credit rating is assigned to publicly issued debt and measures a government's willingness and ability to pay its debt on time.

The rating is a measure of risk that potential investors use to decide whether or not to purchase a government's bond.

The higher the credit rating, the less risk a default will occur.





# There are three national credit rating agencies that Maryland governments utilize.









### Credit Rating Scales



Maryland local governments are typically highly rated (top three tiers) due to **STRONG ECONOMIES** and wealth levels relative to the nation, solid financial positions, manageable debt profiles, and proactive management teams.

	Moody's	S&P	Fitch	
Top Tier "Highest Possible Rating"	Aaa	AAA	AAA	
	Aa1	AA+	AA+	(Highest)
2nd Tier "Very Strong"	Aa2	AA	AA	(Middle)
very etrong	Aa3	AA-	AA-	(Lowest)
	A1	A+	A+	(Highest)
3rd Tier "Strong"	A2	Α	Α	(Middle)
	A3	A-	A-	(Lowest)
4th Tier	Baa1	BBB+	BBB+	(Highest)
"Adequate Capacity to	Baa2	BBB	BBB	(Middle)
Repay"	Baa3	BBB-	BBB-	(Lowest)
	Non-Inv	estment Gi	rade	



#### Why Obtain a Credit Rating?



Governments have an ongoing need to fund capital projects.

Issuing bonds to fund the capital projects allows for debt service to paid over time, and those taxed, benefit from the use of those projects.

Obtaining a high-grade credit rating will help reduce debt service costs.



#### Why is Economic Development Important to Credit Ratings?



# Moody's and S&P



Economy = 30% of Rating

## Fitch



Economy = Foundation of Rating

The Economy portion of the rating is based on credit metrics related to a government's tax base and wealth levels.







## Tax Base



Source from which government draws its revenues.



Goal: Highlight growth and diversification of tax base.







### Wealth Levels



Measure strength and resilience of a tax base.



Goal: Highlight increases in wealth levels and the driving factors behind these increases.



#### Overview of Rating Process



Prepare Documentation

Rating Meetings

Rating Released





# **Two Primary Documents**

Preliminary Official Statement (POS)

Credit Rating Presentation



#### Preliminary Official Statement (POS)



#### PRELIMINARY OFFICIAL STATEMENT DATED FEBRUARY 23, 2023

#### New Issues - Book-Entry Only

In the opinion of Bond Counsel, (i) under existing statutes, regulations and decisions the Bonds, their transfer, the interest popuble on them, and any income derived from the, including any profit realized in their sale or exchange, shall be exempt from taxation of any that by the State of Monthal, any of its Political and Anthelistion, or any other public entity, to opinion is experienced as to estate or inheritance taxes; or any other taxes not beside and established on the interest thereon, and (ii) samming compliance with certain coverants described herein, under existing statutes, regulations and decisions, interest on the Bonds will be excluded belong ourse income professed into the indistribution of the Bonds of profit concerns experience on the Bonds of the India for Justice allows the extraction of the Bonds of the India for Justice allows the extraction of the Bonds of the India for Justice and Comparison of the Bonds of the India for Justice and Comparison of the Bonds of the India for Justice and Comparison. Additionally, interest on the Bonds will be subject to the branch profits tax imposed on certain foreign corporations engaged in a trade or business in the United States.

#### \$87,035,000\* General Obligation Bonds



RATINGS: (See the section "RATIN	GS")
Fitch Ratings	AAA
Moody's Investors Service	Aaa
S&P Global Ratings	AAA

\$71,265,000\* Consolidated Public Improvement Project Bonds, 2023 Series A \$15,770,000\* Metropolitan District Project Bonds, 2023 Series B

Dated: Date of Delivery Due: August 15, as shown herein

Interest on and principal of the Bonds will be paid by the County to The Depository Trust Company ("DTC"), New York, New York, as securities depository. Disbursement of such payments will be made by DTC to its Participants which in turn will provide for payment Pavable

to the Beneficial Owners of the Bonds, all as described herein. Beneficial Owners will not

receive certificates evidencing their interests in Bonds purchased.

The Bonds maturing on and after August 15, 2033\* are subject to optional redemption on Redemption

or any time after August 15, 2032\* as set forth herein

Proceeds of the Bonds are being used to (1) pay or reimburse the County for the cost of certain Public Improvements, (2) repay all or a portion of the County's outstanding general Purpose: obligation bond anticipation notes, and (3) pay costs of issuance related to the Bonds.

The Bonds are general obligations of the County, and its full faith and credit and unlimited Security:

taxing power are irrevocably pledged to the punctual payment of principal of and interest on the Bonds when due.

Integral multiples of \$5,000 February 15 and August 15 August 15, 2023 Interest Payable: First Interest Payment Due:

FOR MATURITY SCHEDULES SEE INSIDE COVER

This cover page contains information for quick reference only. It is not a summary of the Bonds. Investors must read the entire Official Statement to obtain information essential to making an informed investment decision

The Bonds are offered for delivery when, as and if issued, subject to the approxing opinions of McKennon Shelton & Henn LLP, Baltimore, Maryland, Bond Counsel, and certain other conditions. Davemon & Coungany, Towson, Maryland, served as financial advisor to the County in connection with the issuance of the Bonds. The Bonds in definitive form will be available for delivery through the facilities of DTC on or about March 21, 2023.

\*Preliminary, subject to change.

Informational document about government that is fact-based.

Released to market prior to bond sale.

Used by investors to determine risk.



Source: EMMA – Howard County

#### Economic Development: Contribution to POS



General Overview of Economic Development and Vision for Future

Project List (Recently Completed or Upcoming)

Economic and Demographic Information

Company	Activity	Investment	New Jobs Creater
2022			
Aldi	Attraction	\$1,850,000	20
Retail			
Berkshire Hathaway	Attraction	\$500,000	8
Professional Services			
Fanatics	Attraction	\$15,500,000	120
Distribution			
Flying Point Marina	Expansion	\$500,000	
Retail			
Gabe's	Attraction	\$491,000	20
Retail			
Lib's Grill	Attraction	\$400,000	10
Retail			
Mattingly Electric	Expansion	\$1,000,000	11
Construction			
Repurpose Aggregates	Attraction	\$14,000,000	
Construction			
United Parcel Service (UPS)	Expansion	\$450,000	
Distribution	_		
Webstaurant	Attraction	\$4,000,000	40
Distribution			
Worthington Armstrong Venture (WAVE)	Expansion	\$25,000,000	_

Employer	Principal Products or Activities	Employees
Fort Detrick	Research/Telecommunications	10,200*
Frederick County Board of Education	Education	6,585
Frederick Health Hospital (formerly Frederick Memorial Healthcare System)	Comprehensive Healthcare	3,275
Frederick County Government	Local Government	2,396
Leidos Biomedical (formerly SAIC-Frederick)	Medical Research	2,341
Frederick Community College	Education	1,251
Thermo Fisher Scientific (formerly Life Technologies)	Life Sciences Research	950
Frederick City Government	Local Government	841
Costco Wholesale	Wholesale Distribution Center and E-commerce Center	740
AstraZeneca	Research-Based BioPharmaceutals	700
* Includes military personnel, contractors and offsite annex		

Source: EMMA – Harford County and Frederick County



#### **Credit Rating Presentation**



FREDERICK COUNTY, MARYLAND RATING AGENCY PRESENTATION
APRIL 2023





Opportunity to tell government's story.

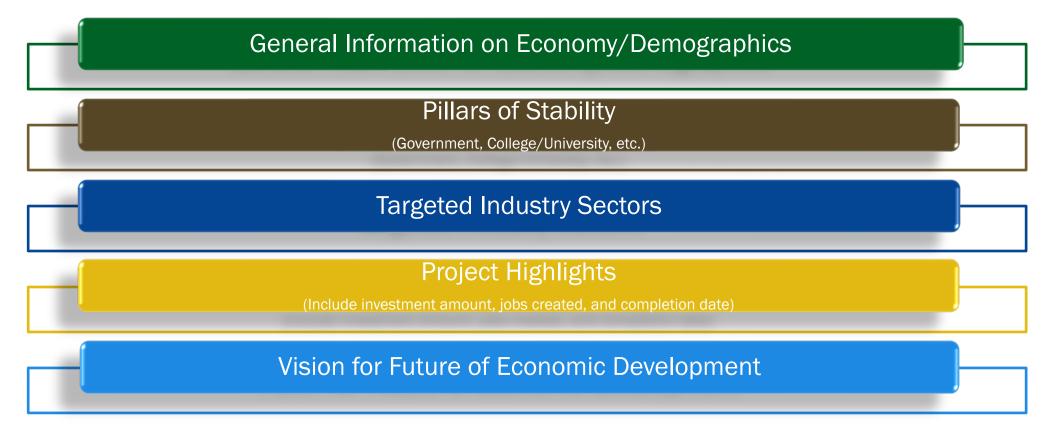
Expands on facts provided in POS.

Provides analysts information needed to assign rating.





#### Economic Development's Contribution to Credit Presentation



Pictures are essential to help bring the credit presentation to life!



### Rating Agency Interaction – Virtual Meeting



# Purpose of Meeting



Virtual Update to Rating
Analysts using Credit
Presentation as the basis
for discussion.\*

\* Instead of a Credit Presentation, a government can request a list of questions in advance of the virtual meeting from the rating analyst. The government's responses to these questions could be reviewed during the virtual meeting.

# Role of Economic Development



Present Slides related to Economy/Economic Development and respond to any relevant questions.



### Rating Agency Interaction – In-Person Meeting



## Purpose of Meeting



In-Person Update in NYC to Rating Analysts using Credit Presentation as the basis for discussion.

# Role of Economic Development



Present Slides related to Economy/Economic Development and respond to any relevant questions.

Meeting with the rating agencies in-person allows for a more interactive conversation and helps establish/build a relationship.



### Rating Agency Interaction – Issuer Visit



## Purpose of Meeting



Rating Analysts visit local government to see Economy/Economic Development firsthand\*.

# Role of Economic Development



Plan a Rating Tour, Present
Slides related to
Economy/Economic
Development, and Respond
to any relevant questions.

An Issuer Visit provides a different perspective to the rating analysts that cannot be captured in a presentation.



<sup>\*</sup> Issuer Visits are recommended if there has been significant economic growth that a government wants to highlight and there has been some time since last issuer visit.

#### Preparation for Issuer Visit



Economic Development plays a major role in preparing for an Issuer Visit.

Plan Bus Tour of Government Highlights (1.5-2 Hours in Length)

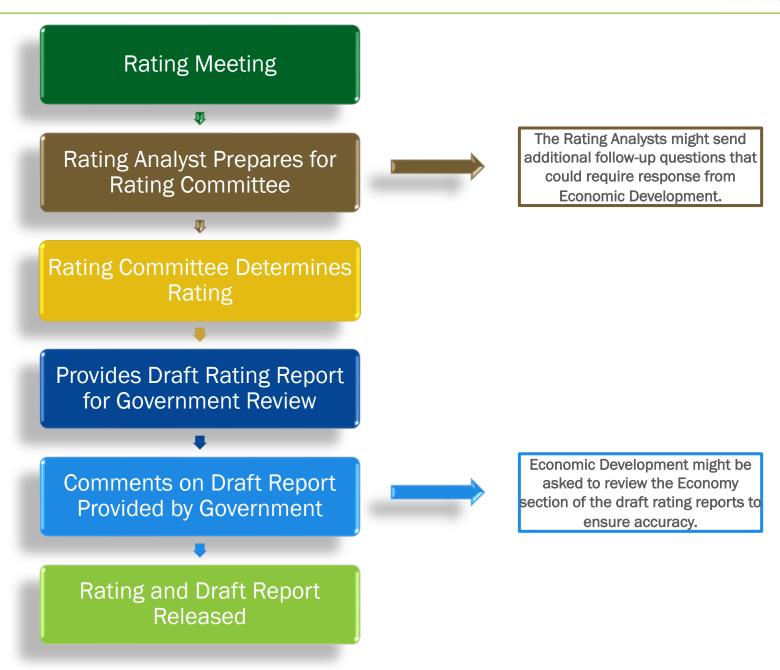
Help Select Meal Locations (Lunches and Dinners)

Invite Business/Community Leaders to Participate in Tour/Meals



#### Rating Assignment & Rating Report







#### How Can Ratings Benefit Economic Development?



Use ratings as a marketing tool to attract/retain business.

Businesses understand the importance of credit ratings.

A high-grade credit rating signals a strong, fiscally responsible partner.

Rating provides insight into strength of tax base/population needed to support business.





# Questions?

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